

WORCESTERSHIRE COUNTY COUNCIL

RECORD OF OFFICER EXECUTIVE DECISION

Item	Outcome
Date of Decision	25 March 2020
Decision Maker	David Griffiths – Head of Commercial / Andy Moran Commercial Consultant
Brief Description of Decision	<p>To secure accommodation for an initial period of 13 weeks to house hospital discharge patients.</p> <ul style="list-style-type: none"> • Forecasted demand: 300 patients, each requiring serviced en-suite rooms complete with meals per day • The accommodation will enable hospitals to free up beds more quickly, to create capacity to accommodate COVID-19 patients • The hospital discharge patients will be given the time in the accommodation to recuperate whilst they are assessed for social care needs • It is not anticipated that there will be any nursing needs. The Council will arrange and provide personal care if needed. <p>To approach County based hotels only to provide the accommodation.</p> <ul style="list-style-type: none"> • Minimum 20 rooms in one hotel • Average stay per person between 5 and 10 days • Lift if more than one floor <p>The request to secure accommodation originated from a joint decision by the members of the Herefordshire & Worcestershire STP.</p>
Reason(s) For Decision	<p>Modelling information provided by CCG to the Council's Adult Social Care team, dated 23 March 2020 shows a shortage in hospital bed provision against forecast demand.</p> <p>The gap in bed capacity against demand, forecasted a peak of 375 around 13 April 2020. Adult Social Care team requested that 300 hotel rooms be secured for 3 months to ensure the peak demand is met.</p> <p>Securing external accommodation, will enable the County hospitals to better manage patient flow and ease pressure on demand for hospital beds during the peak of COVID-19.</p> <p>Procurement will comply with the Council's Procurement Code.</p>

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	<p>Commitment to external accommodation will be on a phased basis to align accommodation capacity with the forecast demand model. This will minimise the Council's financial commitment.</p> <p>The proposed initial commitment is 90 beds at an approximate cost of £1M for 3 months. Further commitment to be made, when demand is proven.</p> <p>As this additional demand relates to clients who have been discharged from hospital or are made to prevent hospital admission, funding will be claimed via the CCG COVID-19 grant funding on a block basis.</p> <p>Accommodation may also be needed to support the following demand:</p> <ul style="list-style-type: none"> • Homeless • Prison discharge <p>This will be secured in consultation with the 6 County District Councils.</p> <p>This additional demand will be funded from either the DC or WCC COVID Related grant funding.</p>
<p>Alternative Options Considered and Rejected</p>	<p>Wait until hospital bed capacity becomes an issue – rejected</p> <ul style="list-style-type: none"> • Majority of external accommodation suppliers have closed due to COVID-19 • Lead time required to open accommodation facilities, engage with furloughed staff, initiate food & laundry supply chain and establish domiciliary care cover. <p>Book 300 hotel rooms - rejected</p> <ul style="list-style-type: none"> • High cost • Forecast modelling is unproven • Several hotels on standby if rooms required.
<p>Any Conflict of Interest declared by a consulted Cabinet Member/ any dispensation granted</p>	<p>None</p>